

pennie

Board of Directors Meeting

September 24, 2020

September 2020 Board Meeting

Agenda

- Preliminary Matters
- Questions on Standard Updates
 - Stakeholder Engagement
 - Technology and Operations
 - Communications and Outreach
- Update on Pennie Ambassador Effort
- 2021 Open Enrollment Readiness Scenarios

4

Questions on Standard Updates



2020 September Board Meeting

Questions on Standard Updates

- Stakeholder Engagement
- Technology and Operations
- Communications and Outreach

Update on Pennie Ambassador Effort

Ambassador Overview

Pennie Ambassador Next Steps

Cognosante + Pennie are partnering to:

- Build awareness and drive enrollments
- Support quick Ambassador ramp up starting October 1, 2020 and conclude January 15, 2021
- Complement current Assister resources by generating interest and leads

Specifically the Ambassadors will maximize enrollment and customer support via:

- 18 part-time team members averaging 15-20 hours per week
- Online lead capture tool which will be triage according to the customer's preference
- Community events
- Collateral and swag distribution, prioritizing areas with the highest uninsured rates

2021 Open Enrollment Readiness Scenarios

Scenarios

- 1. Current Customer Transitioning from healthcare.gov
- 2. New Customer Mixed Eligibility Household
- 3. New Customer Unsubsidized
- 4. Producers
- 5. Assisters



Transitioning from HealthCare.gov



Current Customer

Transitioning from HealthCare.gov

Meet: Deb Ross

Background

- Age 43
- Blain, PA
- Married with 3 kids
- Part-time grocery store clerk

Goals

- Making ends meet
- A better life
- Staying healthy

Frustrations

- Environment & Lifestyle
- Health conditions
- Technology

Data Migration & Autorenewal

- Deb's 2020 PY record is included in a large file from CMS. This data
 is parsed and formatted to be inserted in the GetInsured system.
 The GI/Pennie/UAT teams validate a sampling of records to ensure
 this data is brought over correctly and that errors are addressed.
- The renewal process interrogates the 2020 PY records to determine if they are eligible for renewal. This process is phased, with validations performed at each step. First, the 2020 PY records are carried over to 2021 PY. These records then have eligibility redetermined and their plan selection applied. Those records that are renewed have notices created (welcome and eligibility) at the appropriate times.



Customer Communications – Welcome to Pennie Postcard

Delivered week of 10/5





Pennie is Pennsylvania's official place to shop for, compare and buy medical and dental insurance. It's the ONLY place that will link you to financial assistance to lower your monthly payment and/or out-of-pocket expenses, if eligible.

Coming from healthcare.gov? You'll now use Pennie to shop and compare plans instead of the federal marketplace. When shopping for plan coverage for 2021, you will now visit pennie.com, and we will send you an access code for the account that has been created for you. Also, keep an eye on your mailbox for notices from

Open enrollment runs from Nov. 1, 2020, to Jan. 15, 2021.

Take your next step to good health and visit pennie.com today!

₽ PenniePA PennieOfficial



Customer Communications – Transition to Pennie Invitation

Delivered week of 10/26

Subject line: Take action to enroll in health coverage

Trigger: Invitation email prior to start of OEP to those users who were migrated from the FFM to the SBE

Dear Deb Ross,

Welcome to Pennie, Pennsylvania's new marketplace for health coverage! You are receiving this notice because you were previously enrolled in health coverage through the federal HealthCare.gov marketplace. Pennsylvania is transitioning away from HealthCare.gov towards a fully operational state-based marketplace, which will provide application, eligibility, and enrollment services for coverage beginning January 1, 2021 and beyond.

To support this transition, HealthCare.gov has provided Pennie with your current application and enrollment information. This information has been used to create a new user account for you on the Pennie platform.

IMPORTANT!

Your Unique Access Code is: 3HGB39876BS

What should I do next?

Enroll in coverage by 1/15/2021

This year's Open Enrollment Period takes place from 11/1/2020 – 1/15/2021, so you must enroll in coverage through Pennie during this time. For coverage beginning January 1, make sure to enroll by December 15. If you enroll between December 16 and January 15, your coverage will start February 1, 2021.

Information Migrated to Pennie

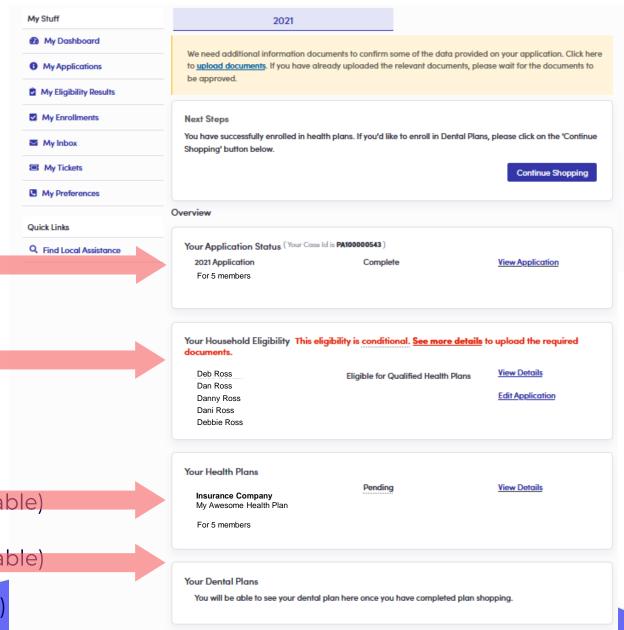
- Data Copied to the Pennie Platform:
 - Most recent 2020 submitted eligibility application, regardless of status
 - Most recent 2020 active submitted plan selection, regardless of whether it is effectuated or not
 - Agent/broker assignments from the most recent 2020 plan selection
- Data Not Copied to the Pennie Platform:
 - Any information prior to 2020 plan year
 - 2020 eligibility applications that are not the most recent submission
 - 2020 eligibility applications that were not submitted
 - 2020 plan selections that are not the most recent
 - 2020 plan selections that were previously terminated or cancelled
 - Any HealthCare.gov notices, customer service history, etc.
 - Agent/broker assignment for a customer without an active 2020 plan selection
 - Assister assignments

Deb's Pennie Dashboard

2021 Eligibility Application Status

2021 Eligibility for Household

- 2021 Health Plan Autorenewal (if available)
- 2021 Dental Plan Autorenewal (if available)
- Agent/broker assignment (if applicable)

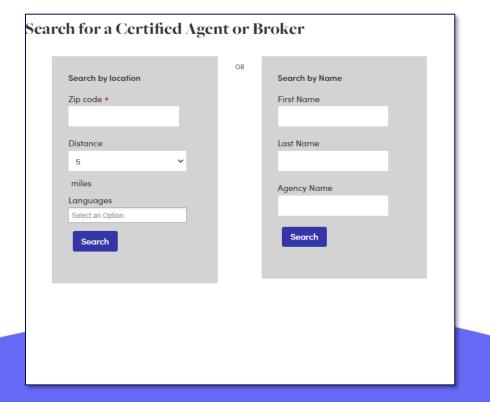


Service Options

- 1) Pennie Customer Service
- 2) Pennie-Certified Assister
- 3) Pennie-Certified Broker

Found on the Pennie Platform, top right corner in *Help & Support*, *Find Local Assistance*:







2020 September Board Meeting



New Customer – Mixed Eligibility Household



Customer

New Customer, Mixed Eligibility Household

Meet: Amy Kim

Background

- Age 40
- Fox Chapel, PA
- Married with one child (age 5)
- Ride Share Driver

Goals

- Improving work-life balance
- Keeping family & herself healthy

Frustrations

- COVID-19
- Financial
- Health challenges

Earned media & Traditional media

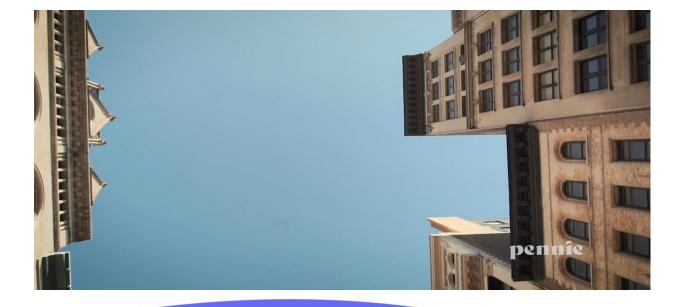
NEWS

State announces launch of new health insurance marketplace

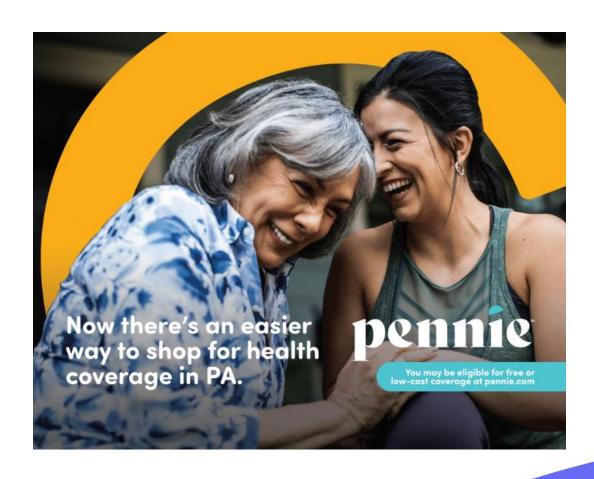




TV:30



Unique Out-of-home – Grocery carts & Pharmacy hand sanitizer





Digital Ads - Social, Streaming, Paid Search

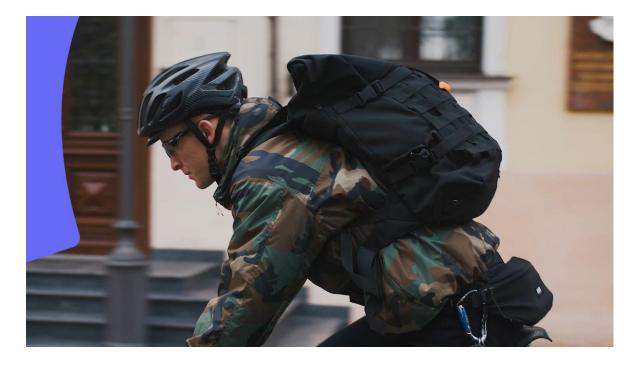




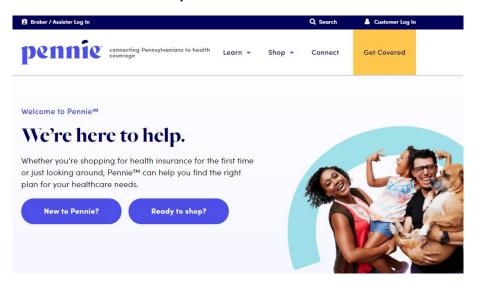


Spanish Advertisements

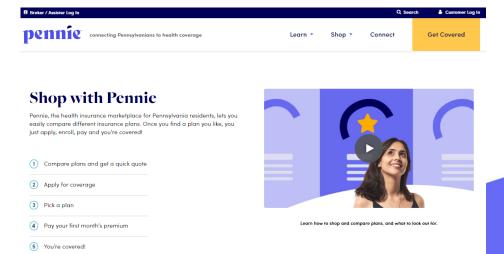




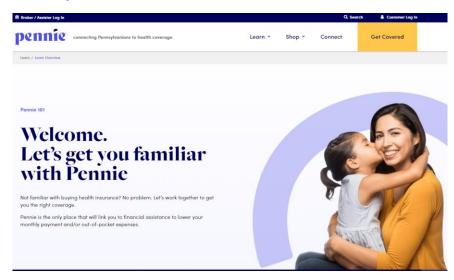
Visits pennie.com



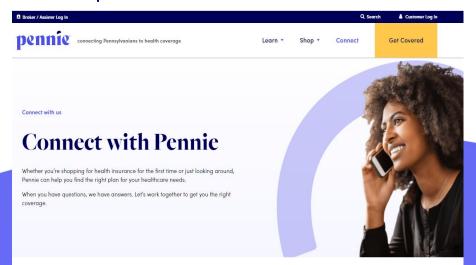
pennie.com/shop



pennie.com/learn



pennie.com/connect

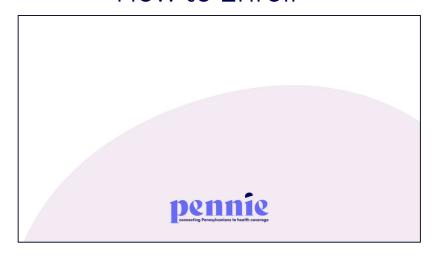


Amy's Pennie Experience Helpful video tutorials

Welcome to Pennie



How to Enroll



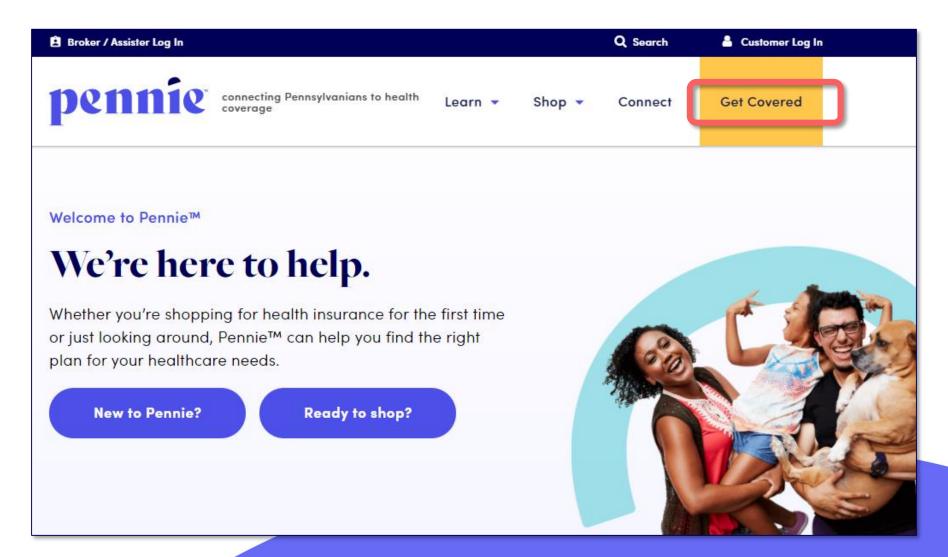
How to Shop



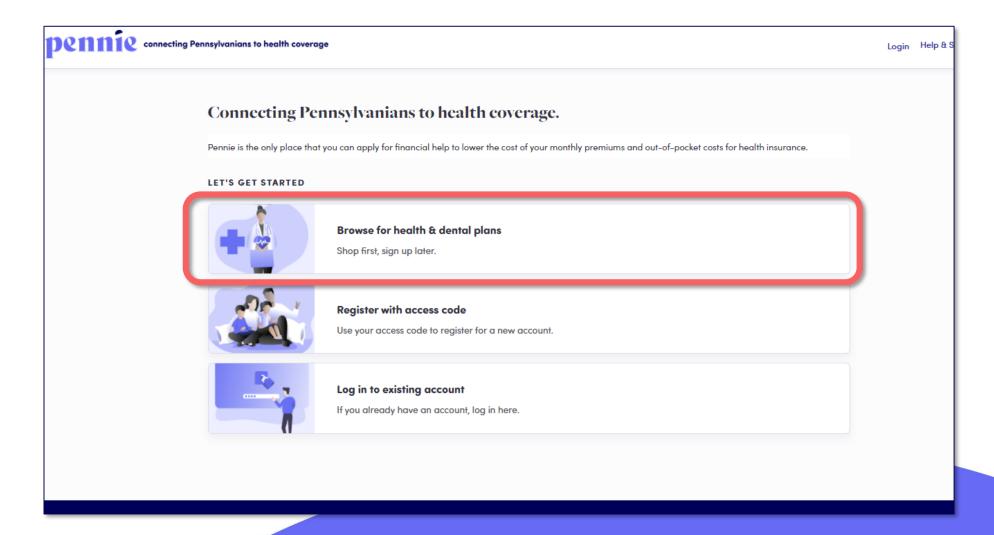
Financial Assistance



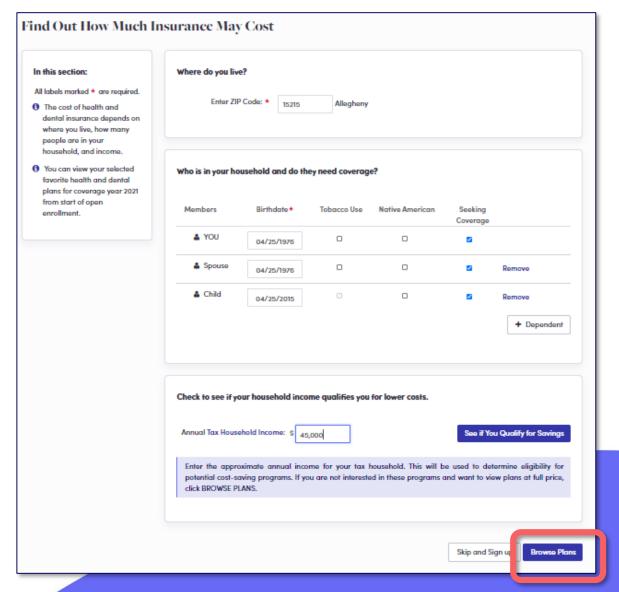
Amy clicks Get Covered to visit the Pennie Platform



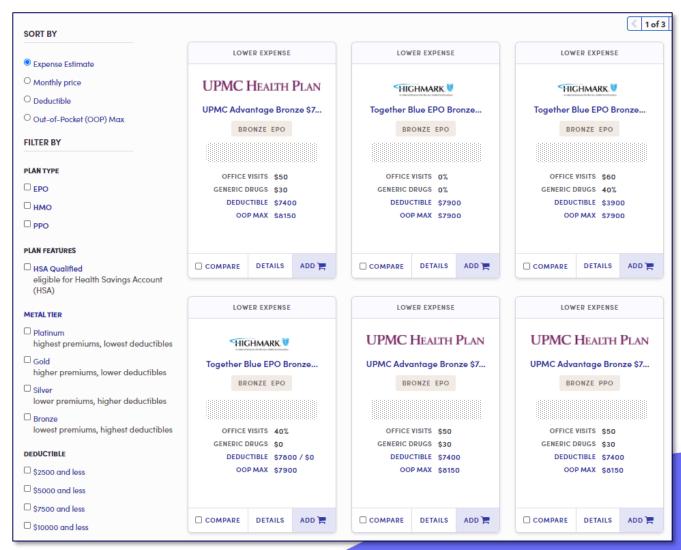
Amy decides to shop anonymously



Amy inputs some quick info



Visits pennie.com, clicks Get Covered, and starts to shop anonymously before starting the application



 Amy feels she could use some help and calls Pennie Customer Service

Call Center IVR & Customer Service

Options ensure customer is in right place before speaking to a human.

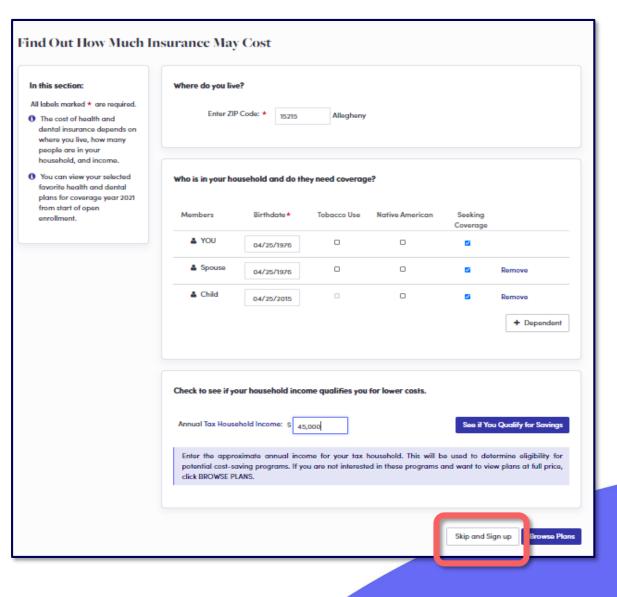
- "Hi! Thanks for calling Pennie connecting Pennsylvanians to health coverage"
- To continue in English, press #1, Spanish press #5, other languages press #8
- Next menu options listed, Deb chooses to speak to Customer Service Rep, presses #7

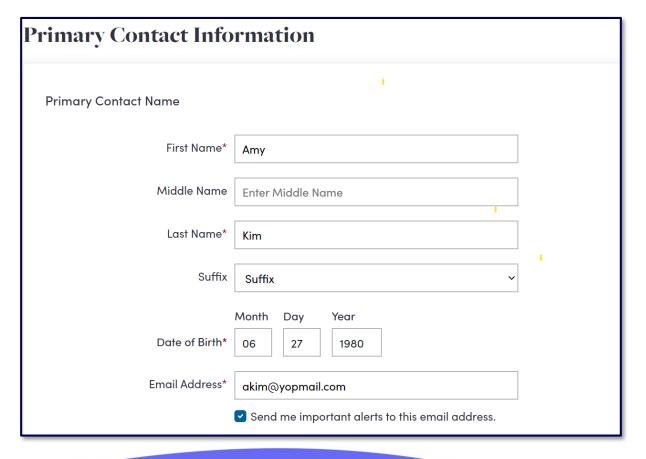
CSR: Thank you for calling Pennie. My name is Jennifer. How may I help you?

Amy: I'd like to have someone help me through the application and enrollment process

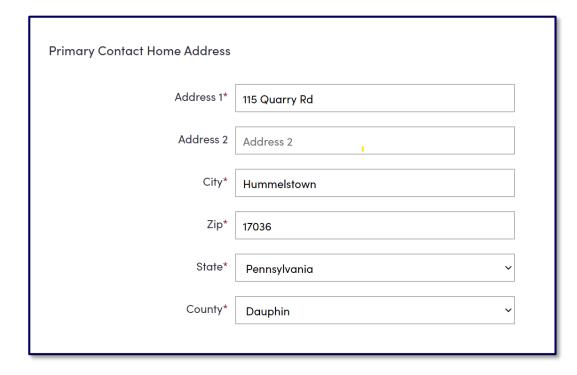
CSR will assist in helping Amy navigate the process or in finding an assister or broker to help. How Amy's is assisted is entirely her decision.

Amy starts her application



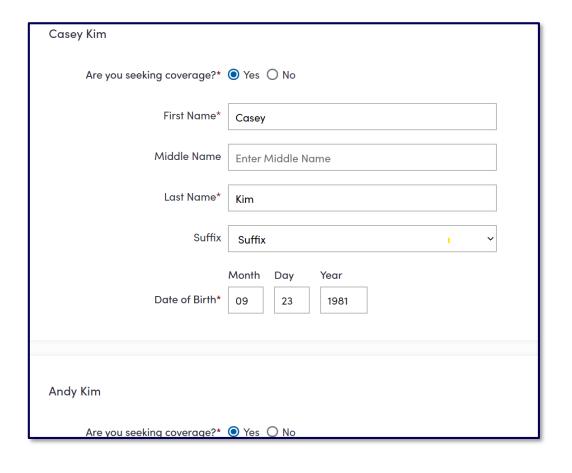


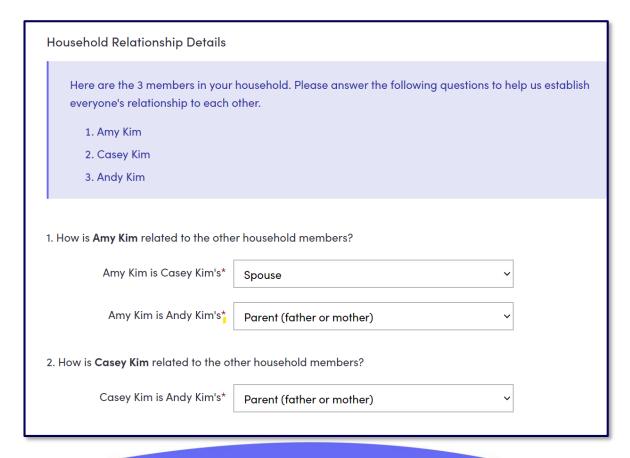
Amy fills out application





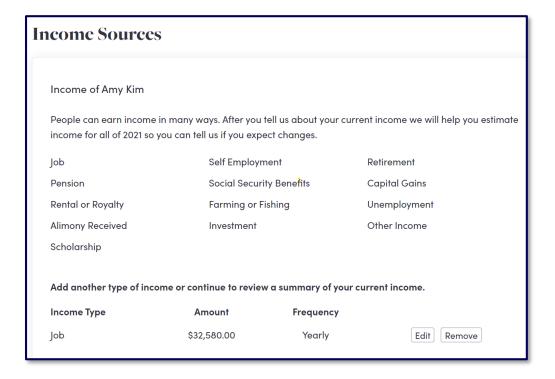
Amy applies for coverage on behalf of herself, her husband, and her child

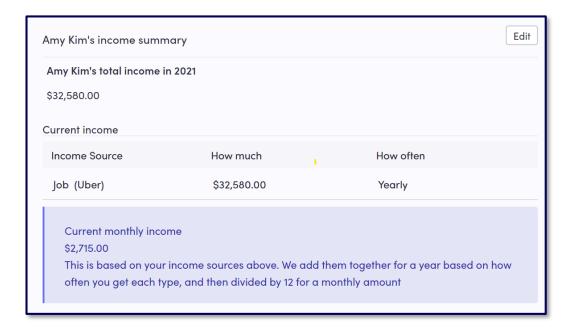






Amy fills out application





Medicaid/ CHIP Denial Information				
Were any of these people found not a	ligible for Medicaid or CHIP in the past 90 days?*			
☐ Amy Kim☐ Casey Kim				
☐ Andy Kim				
✓ None of the Above				



Amy fills out application

Disability Information
Do any of these people below have a physical disability or mental health condition that limits their ability to work, attend school, or take care of their daily needs?* Learn more
☐ Amy Kim
☐ Casey Kim
☐ Andy Kim
✓ None of the Above
Do any of these people need help with activities of daily living (like bathing, dressing, and using the bathroom), or live in a nursing home, or other medical facility?*
☐ Amy Kim
☐ Casey Kim
☐ Andy Kim
✓ None of the Above

Summary				
Household Members				
Name	Relation	Date of Birth	Seeking Coverage	
Amy Kim	Self	06/27/1980	Yes	Edit
Casey Kim	Spouse	09/23/1981	Yes	Edit
Andy Kim	Child (son or daughter)	04/09/2015	Yes	Edit

Eligibility

- Amy and her husband are eligible for a QHP with APTC & CSR
- Her child is eligible for Medicaid

2021 Eligibility Summary

Based on your application, members of your household are eligible for:

- Qualified Health and Dental Plans
- Advanced Premium Tax Credit of up to \$920.00 for your household to lower your monthly insurance premium.
- Cost Sharing Reductions to lower copayments, coinsurance and deductibles.
- ✓ Potentially eligible for Medicaid

Medicaid and the Children's Health Insurance Program (CHIP) provide comprehensive free or low cost coverage for those who are eligible. The Pennsylvania Department of Human Services (DHS) will now review your application. DHS will send you a notice with information about your eligibility for these programs.

Detailed eligibility for each household member is listed below. Click on the 'Go to Dashboard' button for the next steps to enroll in a plan.

Eligibility – Action needed

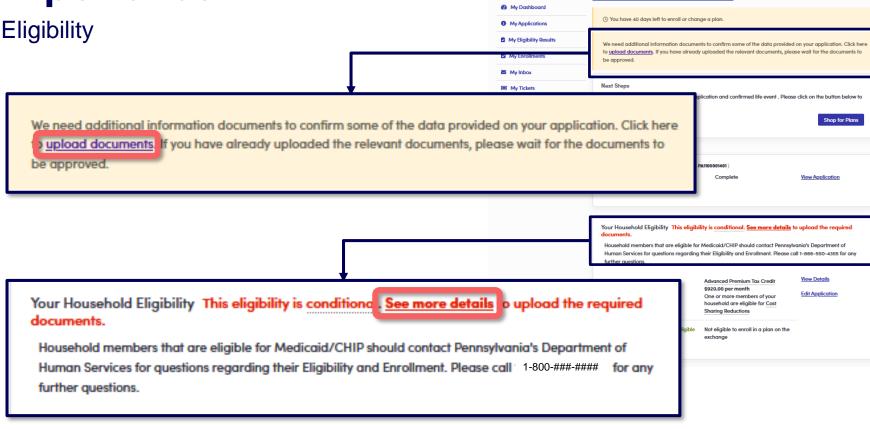
Eligibility Results for household members			
Household Member	Eligible for the following	Action needed	
Amy Kim	Qualified Health and Dental Plans Advanced Premium Tax Credit Cost Sharing Reductions	Documents Required You have 105 days to submit required documentation to confirm your eligibility.	
Casey Kim	Qualified Health and Dental Plans Advanced Premium Tax Credit Cost Sharing Reductions	Documents Required You have 105 days to submit required documentation to confirm your eligibility.	
Andy Kim	Potentially Medicaid eligible Not Eligible to enroll in a Qualified Health or Dental Plan	No action needed.	

Eligibility – Next Steps

Your Household Eligibility This eligibility is conditional. See more details to upload the required documents. Household members that are eligible for Medicaid/CHIP should contact Pennsylvania's Department of Human Services for questions regarding their Eligibility and Enrollment. Please call 1-866-550-4355 for any further questions. **View Details** Advanced Premium Tax Credit Amy Kim \$920.00 per month Casey Kim **Edit Application** One or more members of your household are eligible for Cost **Sharing Reductions** Not eligible to enroll in a plan on the Andy Kim Potentially Medicaid eligible exchange

Resolving Conditional Eligibility

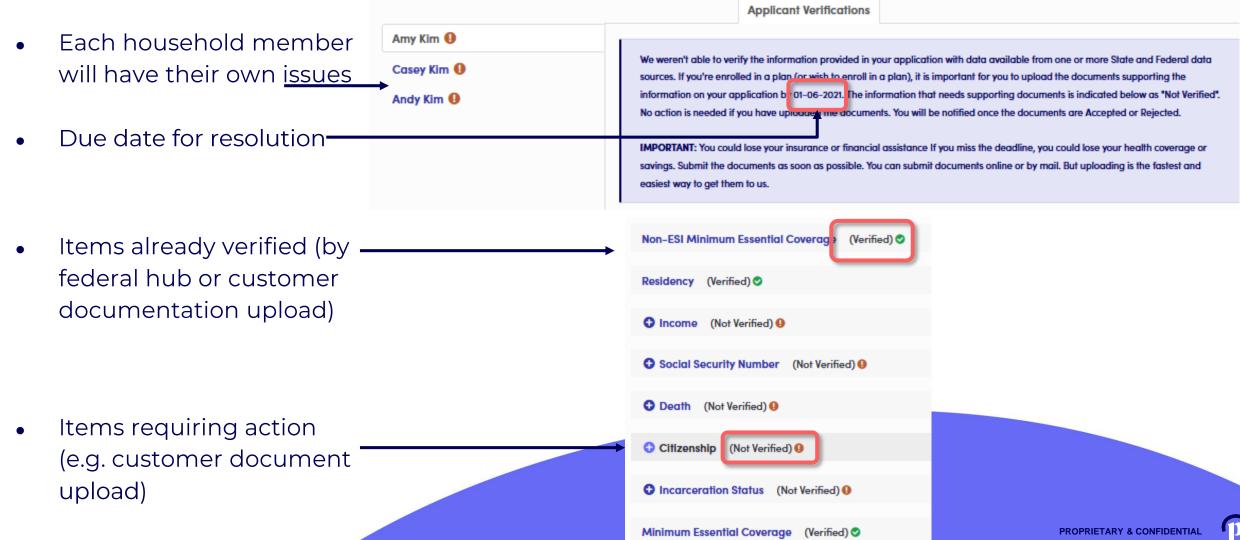
- Eligibility conditional when customer application does NOT match federal data services hub
- Customer can enroll while conditionally eligible
- Up to 90 days to confirm info before customer impacted
- Impact could be loss of APTC or termination of coverage (depends on the type of data inconsistency)



Welcome, Amy Kim



Resolving Conditional Eligibility



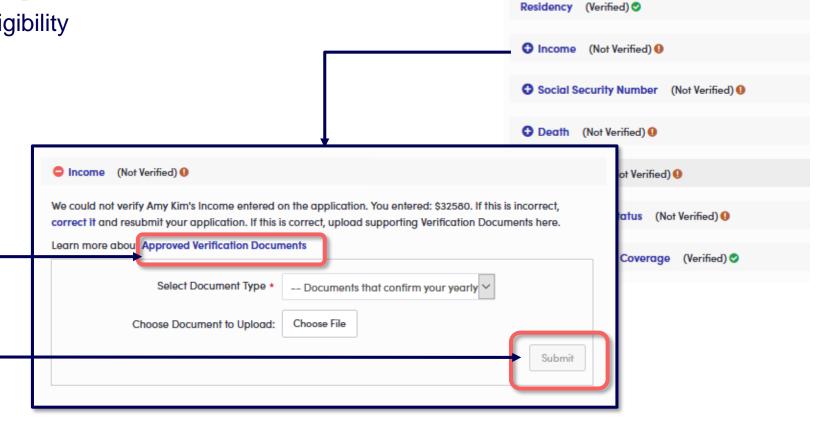


Non-ESI Minimum Essential Coverage (Verified)

Amy's Pennie Experience

Resolving Conditional Eligibility

- Click on a "Not Verified"
 item to get more
 information, including
 information on the types of documentation the
 customer can provide
- Upload appropriate document and click <u>Submit</u>
- Contact Center staff will review documents and approve or reject.
 - Notice will be provided to customer with reason for rejection.

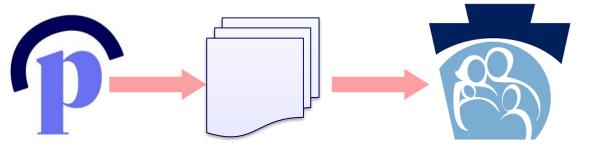


Medicaid/CHIP Account Transfer

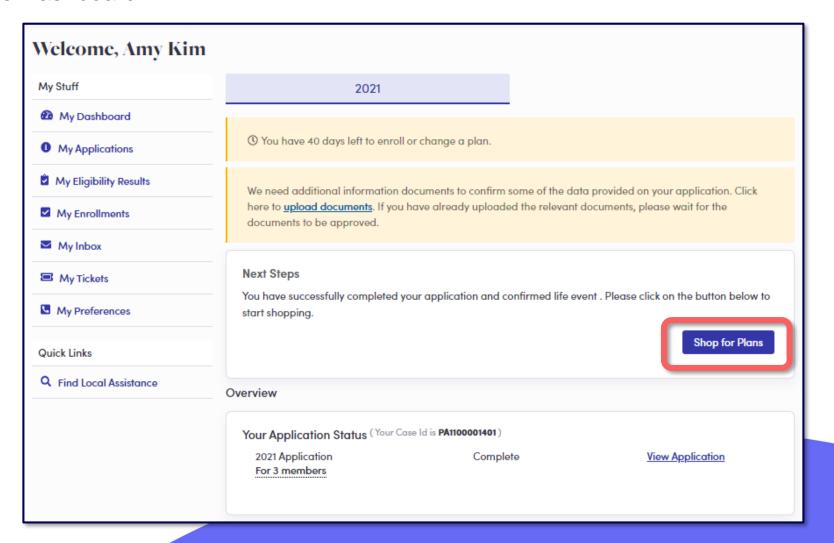
Andy was assessed likely eligible for Medicaid

Medicaid and the Children's Health Insurance Program (CHIP) provide comprehensive free or low cost coverage for those who are eligible. The Pennsylvania Department of Human Services (DHS) will now review your application. DHS will send you a notice with information about your eligibility for these programs.

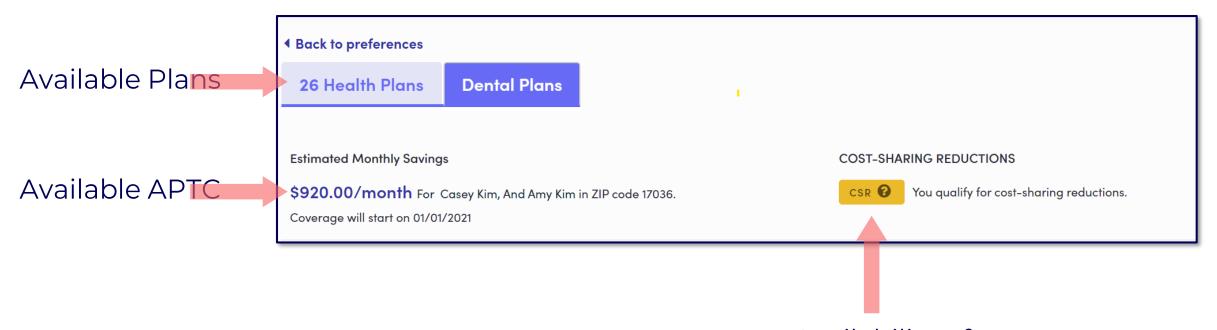
- Pennie will transfer application to Medicaid to confirm eligibility
- Medicaid will review the application and contact the customer directly with either a confirmation or denial of eligibility.
 - If Medicaid eligibility is denied, Medicaid will send the application back to Pennie. Pennie will re-run eligibility for a QHP and notify the customer of their new eligibility determination.



Pennie Dashboard



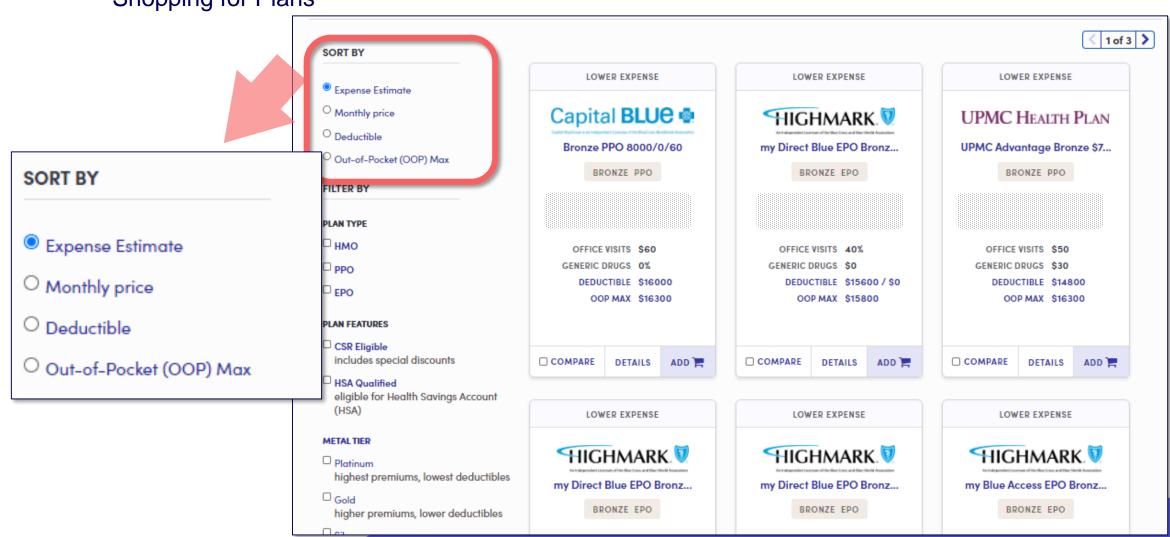
Number of plans available and total APTC/CSR

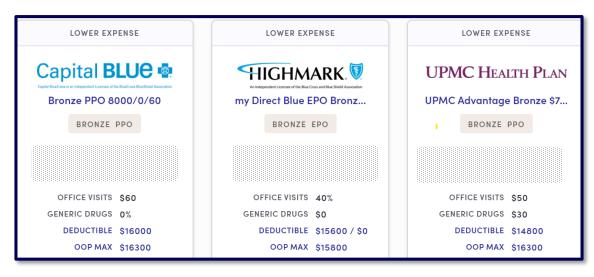


Availability of Cost Sharing Reduction (CSR) Plan

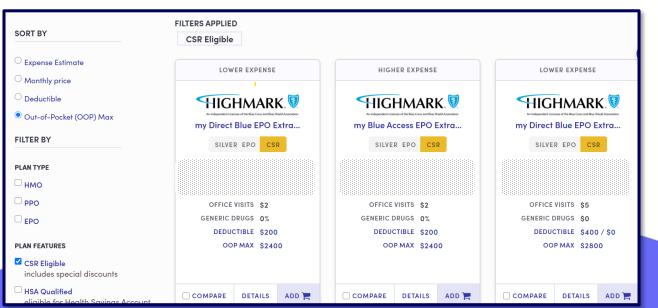


Shopping for Plans





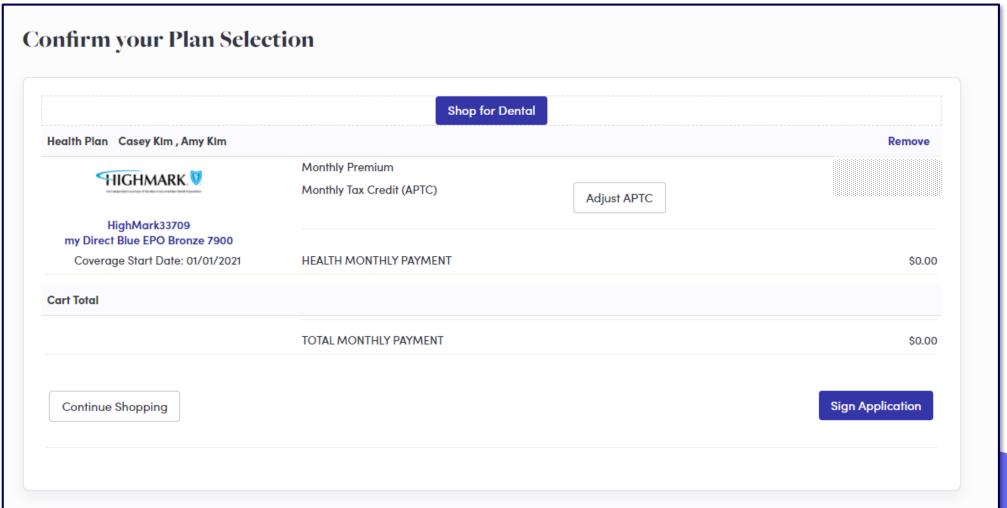
Filter CSR-eligible



4

Amy's Pennie Experience

Checking out



2020 September Board Meeting



New Customer - Unsubsidized



Customer

New Customer, Unsubsidized

Meet Jordan Xavier

Background

- Age 26
- Philadelphia, PA
- Single
- Paralegal

Goals

- Finding his place in the world
- Enjoying life
- Moving up professionally

Frustrations

- Law school applications
- Stress
- Maturing



Advertisement Engagement



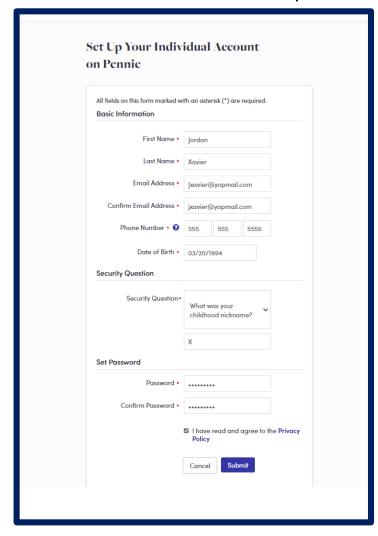


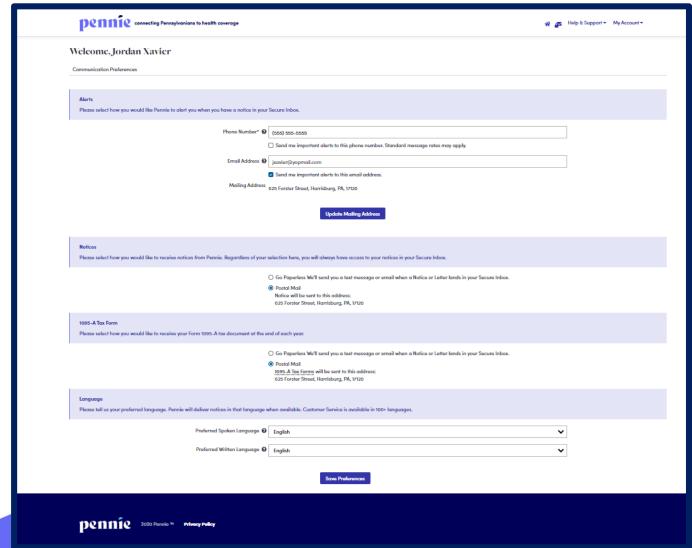


Engagement with a Pennie Ad

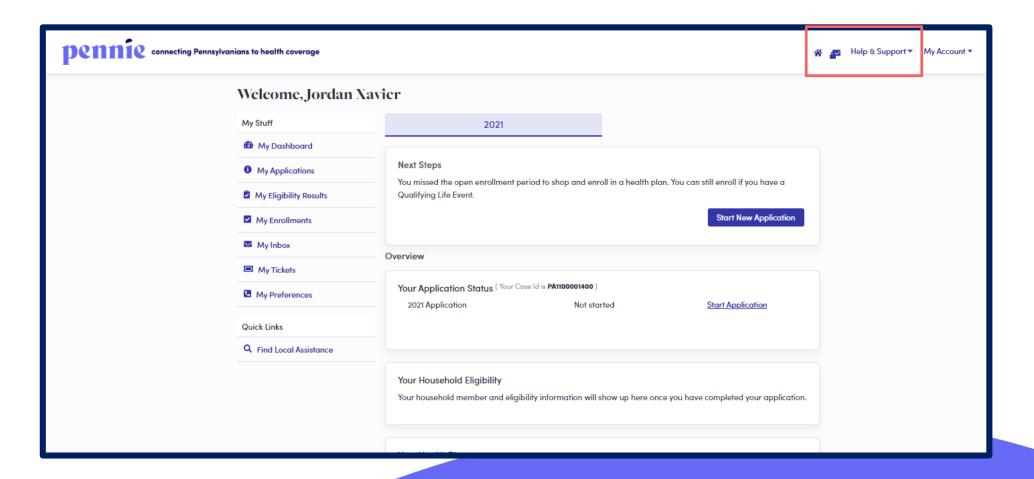
- Advertisement Engagement
- Information collected for lead
- CRM journey process lead to site
- Impact of earned media campaign

Sets up Pennie account

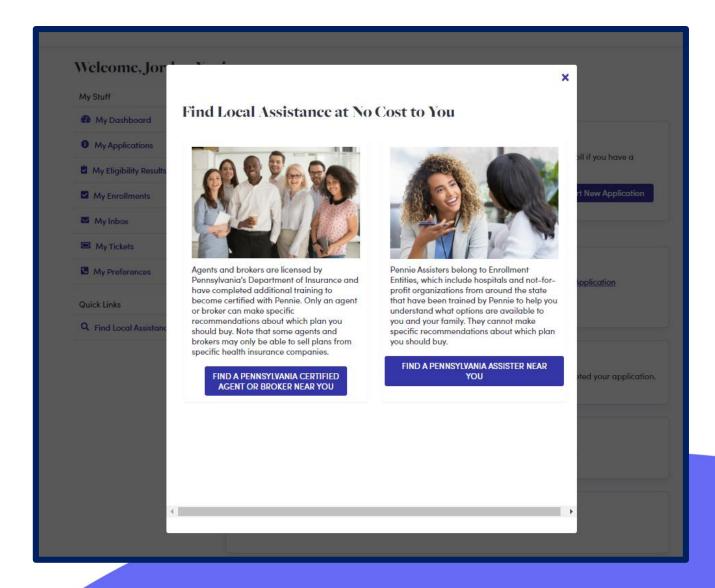




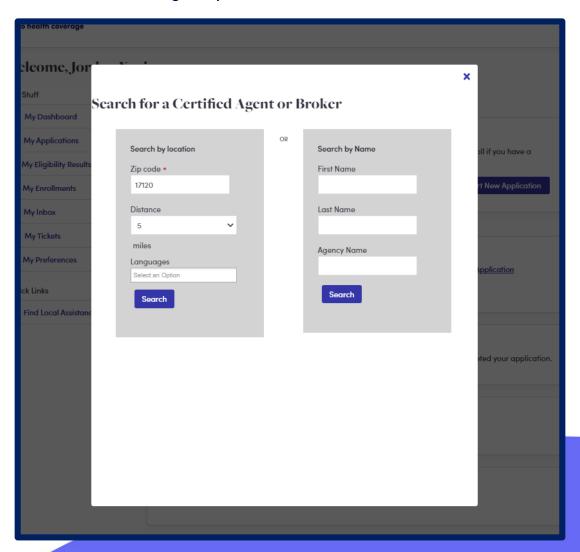
Realizes he needs help with his application



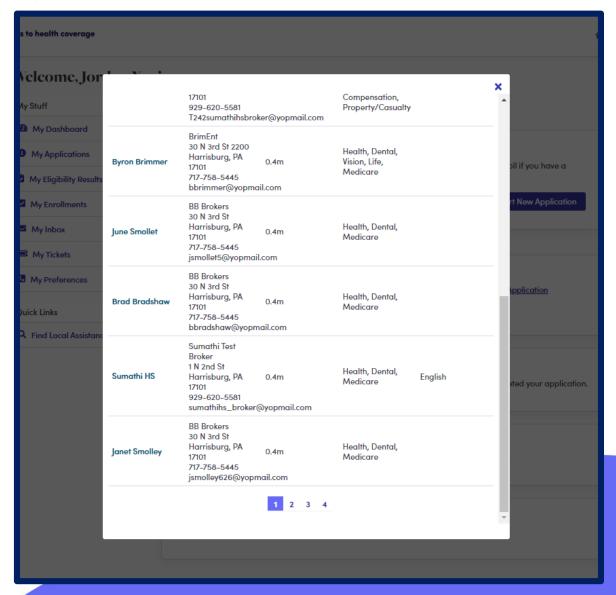
Clicks "Find local assistance"



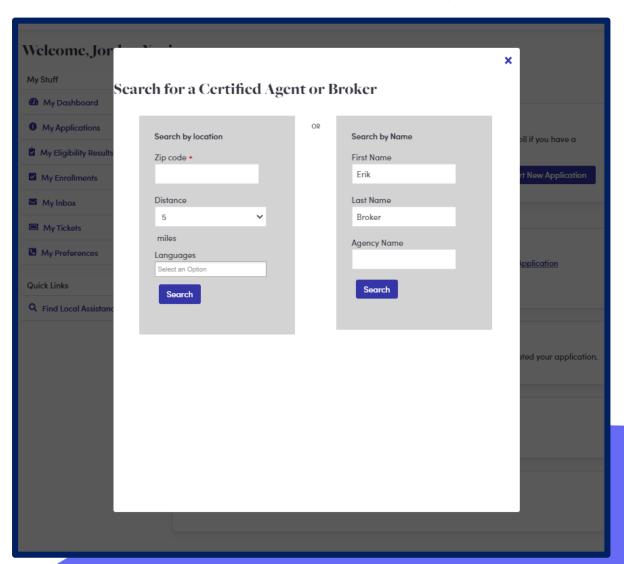
Searches for Broker by zipcode



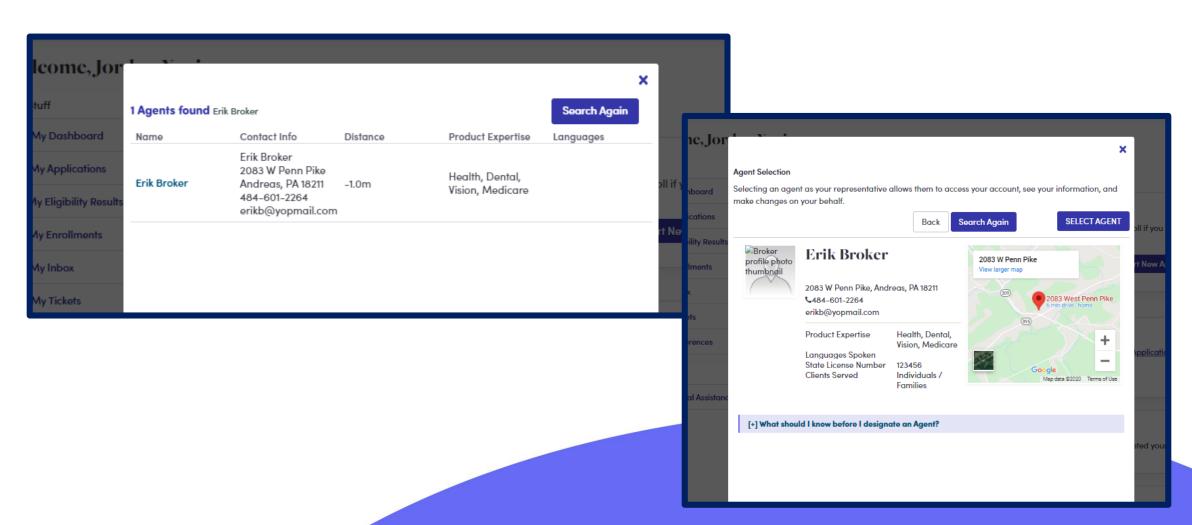
Sees many producers from which to choose



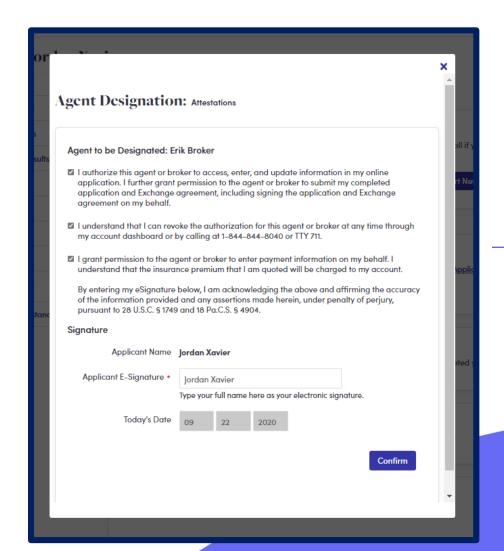
Asks friend for referral & searches by name

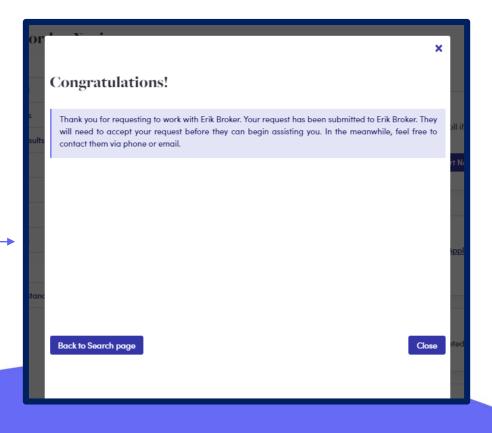


Jordan picks a broker and determines he meets all his needs

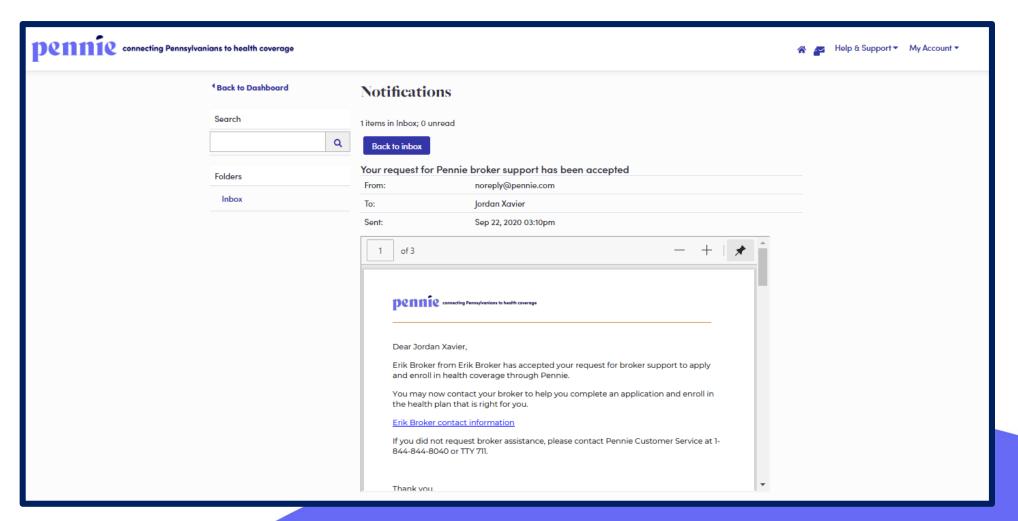


Designates new broker to work on his behalf, signs form, and waits for the producer to accept his request.

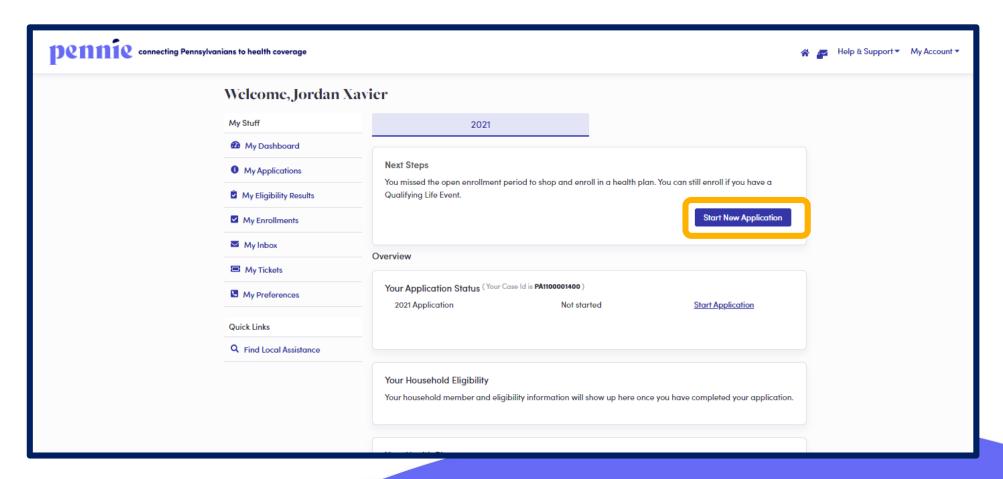




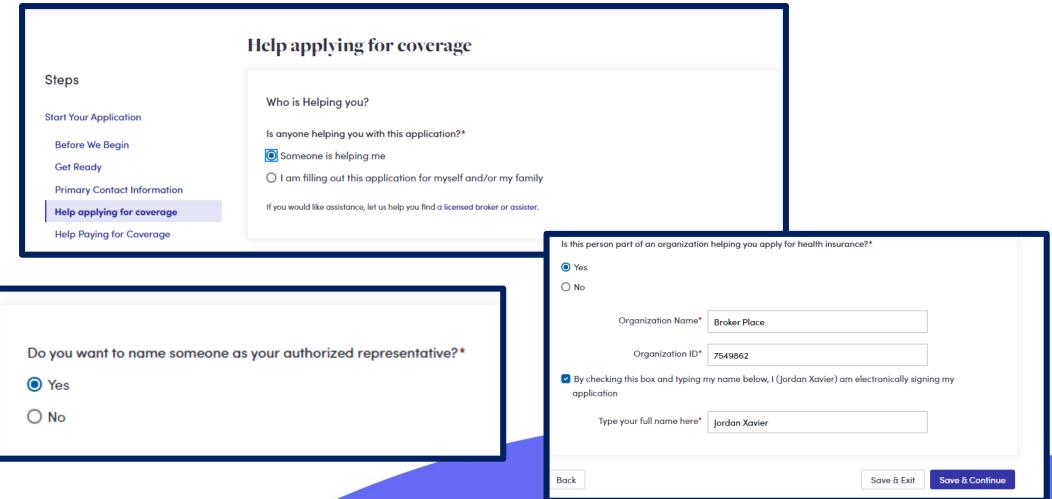
Receives notice Erik Broker has accepted him



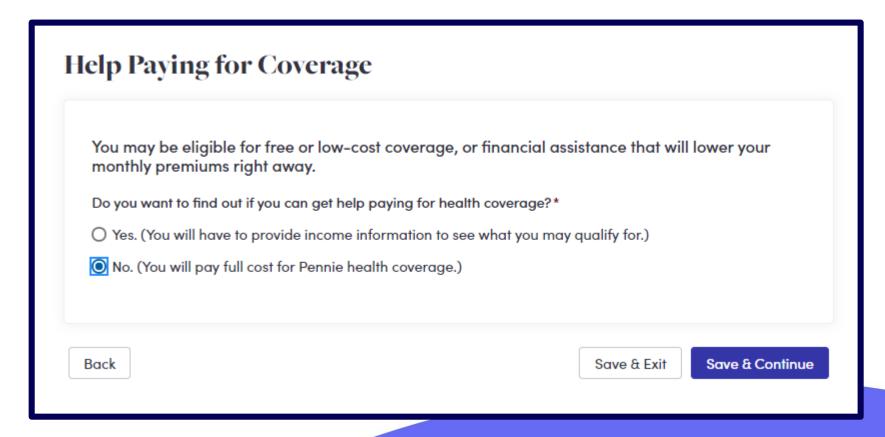
Jordan & Erik Broker Start New Application



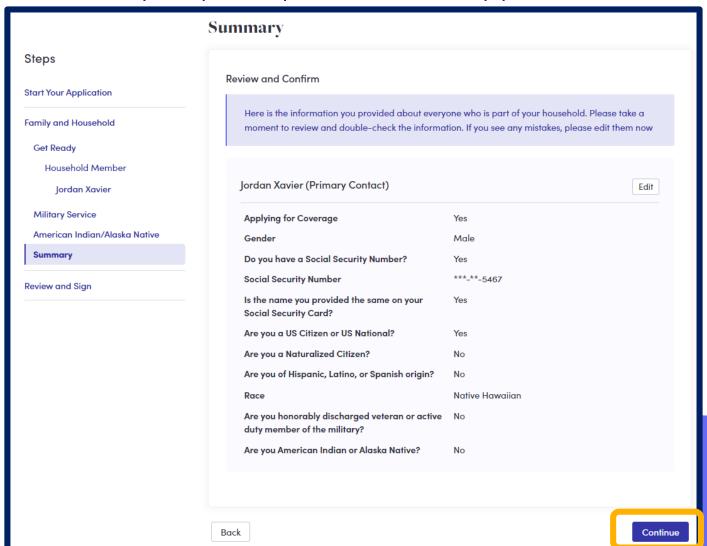
Identifies Erik Broker & Organization as his help



Jordan is not eligible for financial assistance based on his income, selects Pay Full Cost

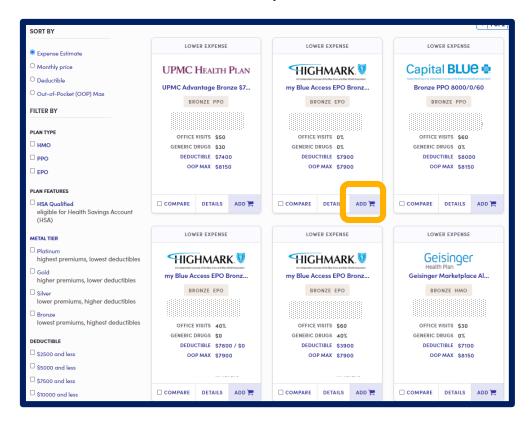


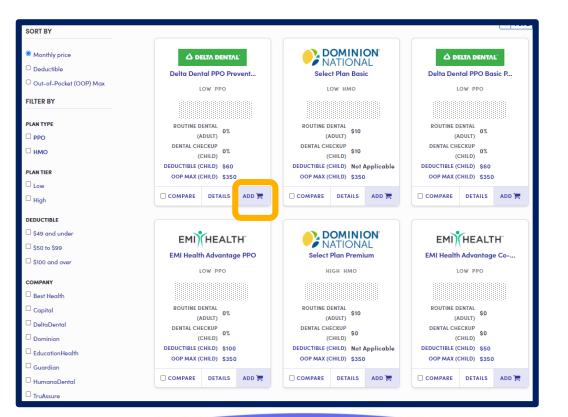
After a couple quick questions, the application is done



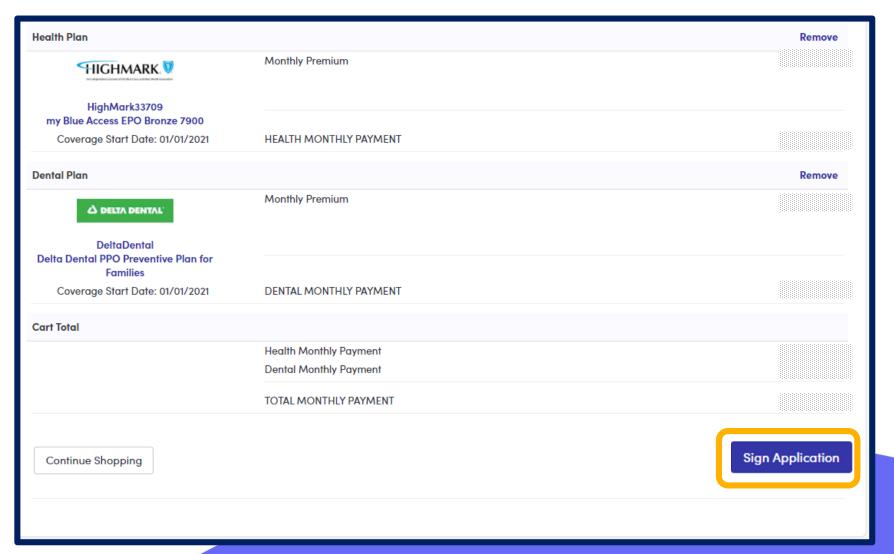


Adds plans to cart





Signs app, makes payment, gets covered



2020 September Board Meeting



Becoming A Pennie-Certified Broker



Become a Pennie-Certified Producer – Four Easy Steps

Valid PA Producer's License



Pennie Broker Training



Pennie Producer Profile



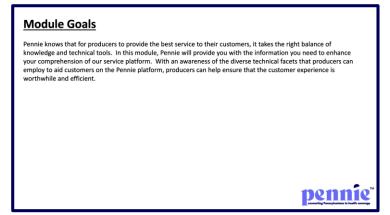
Pennie-Certified Producer

Broker Training

Pennie Broker Training Modules	Module 6 – 2021 Cultural Competence and Language Assistance
Module 1 – Pennie Producer Training Overview	Module 7 – 2021 Working With Customers With Disabilities
Module 2 – 2021 Affordable Care Act Requirements, Eligibility Guidelines and Consumer Protections	Module 8 –2021 Customer Service Standards and Community Outreach
Module 3 – Privacy, Security, and Fraud Prevention Standards	Module 9 – 2021 Coverage to Care
Module 4 – 2021 Marketplace Producer Essentials	Module 10 – 2021 Producer Standard Operating Procedures
Module 5 – 2021 Serving Vulnerable and Underserved Populations	Module 11 – 2021 Producer Systems Training

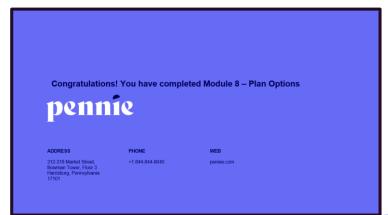
Broker Training - Lessons

Pennie Module 11 – 2021 Producer Systems Training



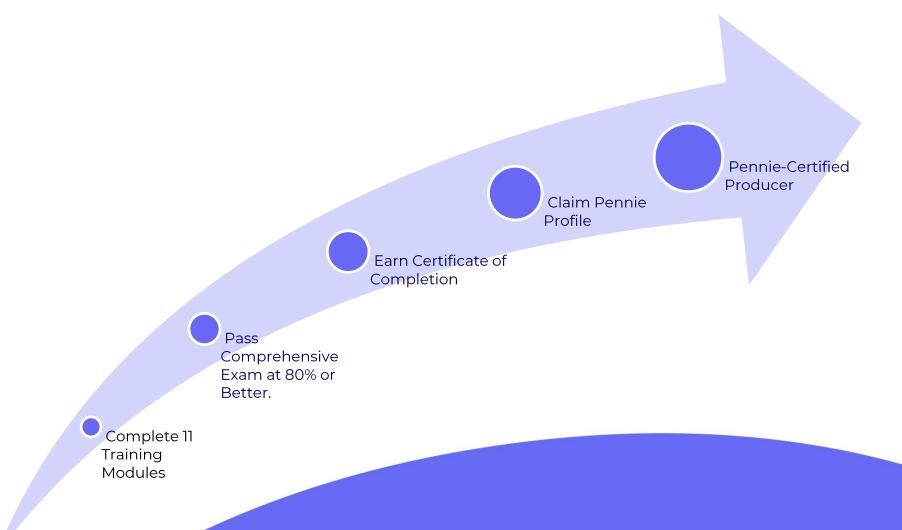








Producer Training – Exam & Certification



Producers

Operations

Dedicated Producer/Assister Phone Line

- Interactive Voice Response (IVR) Support for:
 - ✓ Questions about Producer/Assister training and certification requirements
 - Questions about Medicaid, CHIP or financial assistance application on behalf of a customer
 - ✓ Help with Producer's own account in managing their customers, agency or login assistance
 - ✓ Help with assisting one of their customers with logging into their Pennie account.
 - ✓ Information on filing an appeal for a customer or checking the status of an existing appeal
 - ✓ Questions about documentation required to verify a customer's eligibility
 - ✓ Questions about assisting a customer with their application or enrollment
- · Access to speak directly to a Pennie Customer Service Representative

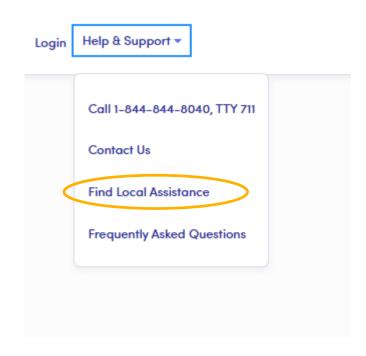
2020 September Board Meeting



Connecting With Customers



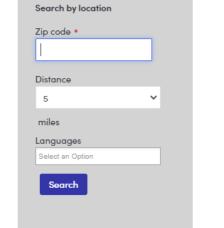
Customer can search broker by location or by name



Find Local Assistance at No Cost to You

AGENT OR BROKER NEAR YOU

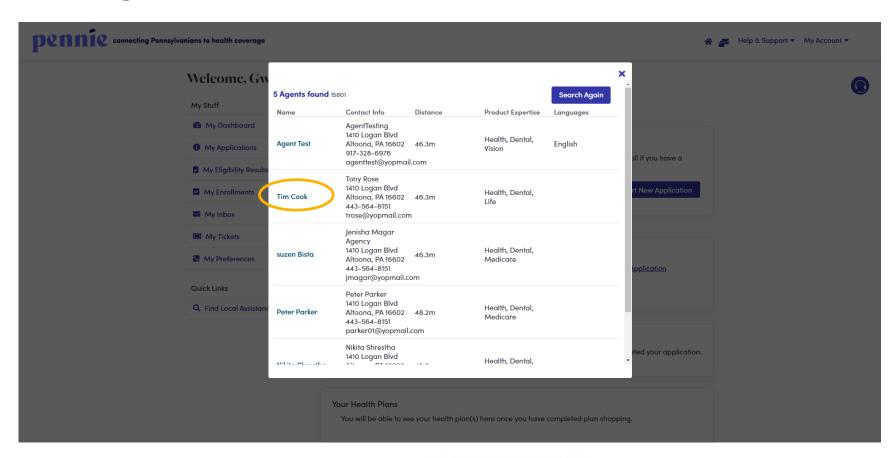




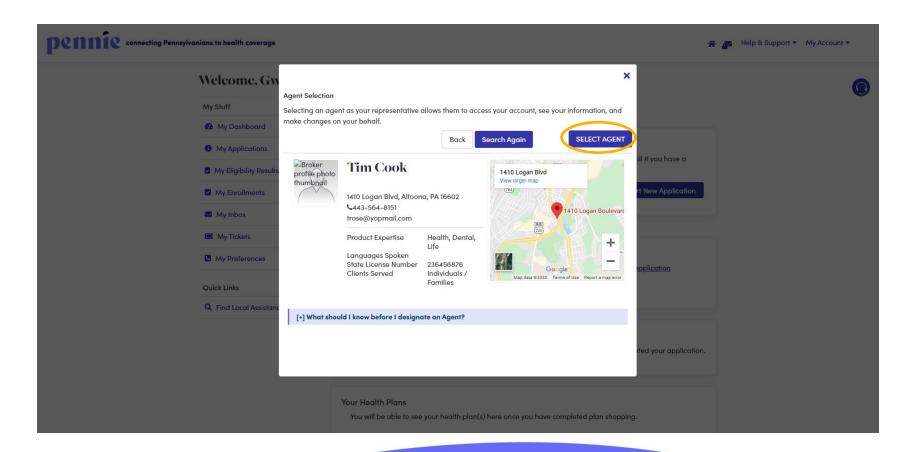
OR	Search by Name
	First Name
	Last Name
	Agency Name
	Search

Note: customer can also search for Assister

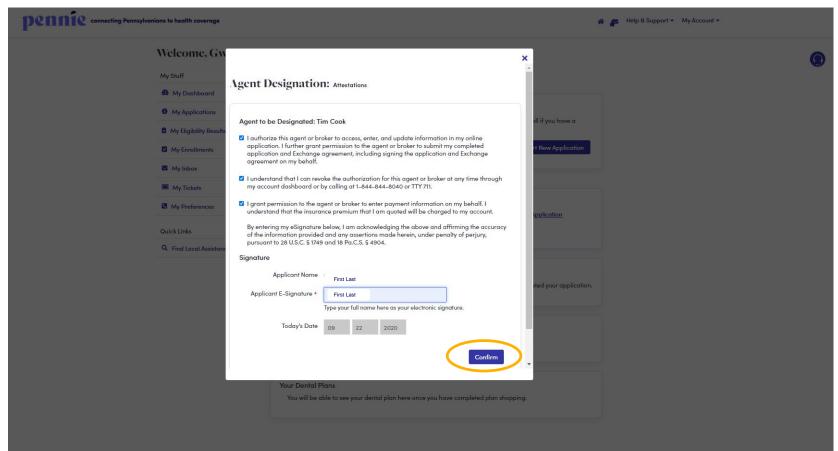
Customer can review Brokers in their area.



Customer can review the Broker's Pennie Profile and initiate the relationship by clicking 'Select Agent.'

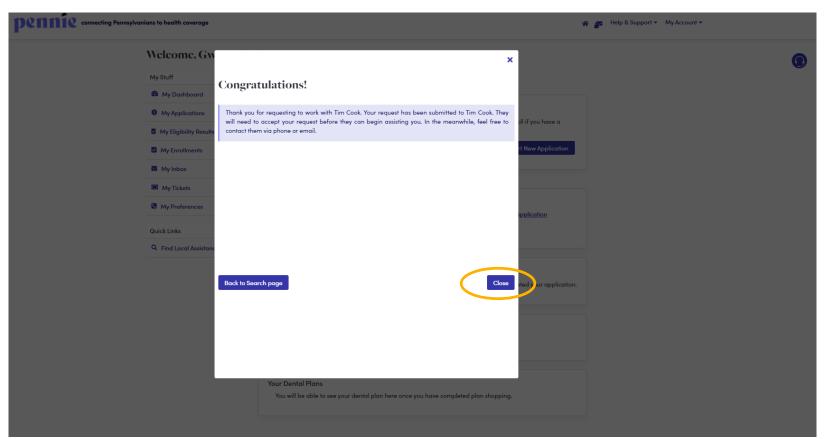


Customer attests and confirms that the Broker is the one that they wish to do business with; the customer electronically signs and confirms.



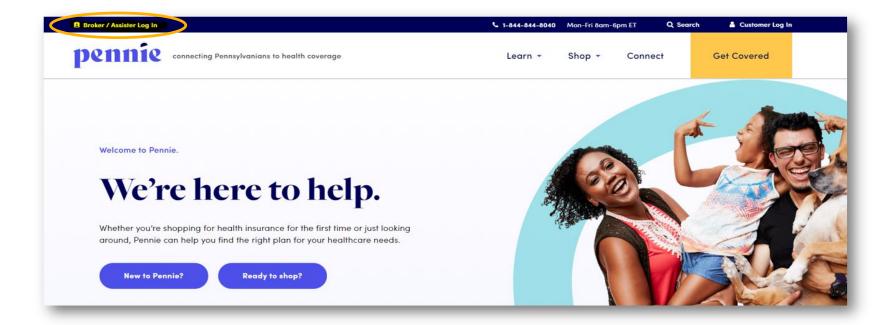


Customer sees that their notification has been sent to their Broker of choice.



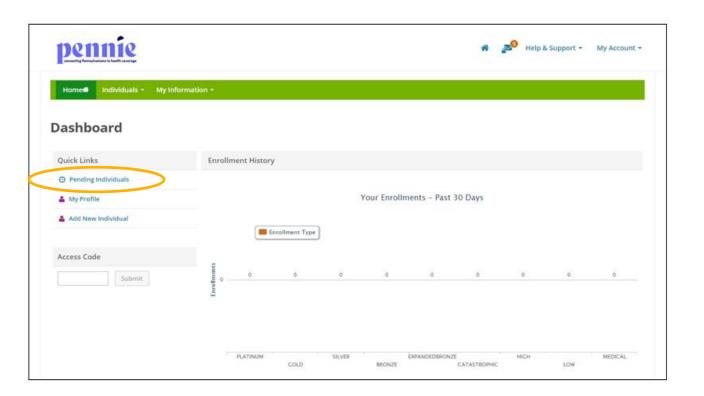


Broker logs into their Pennie Account.

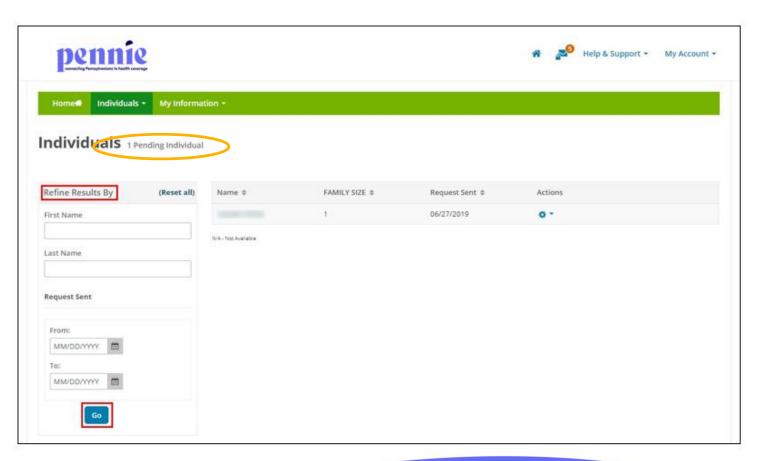




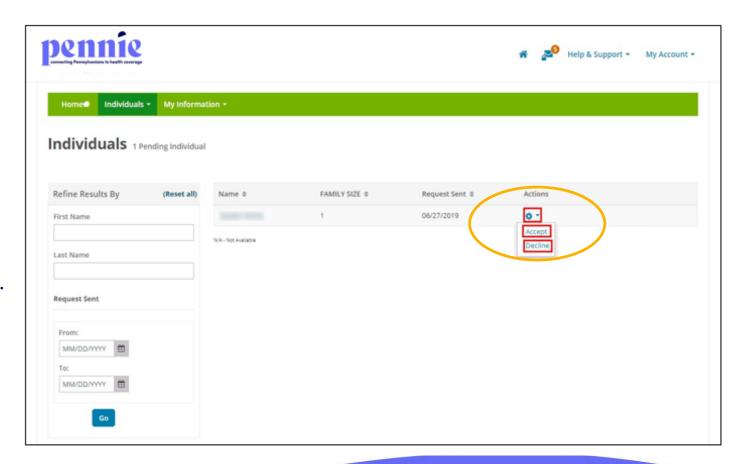
Broker view's dashboard and selects Pending Individuals under quick links.



There is one new Pending Individual; if several, a broker can refine results by name or date range.



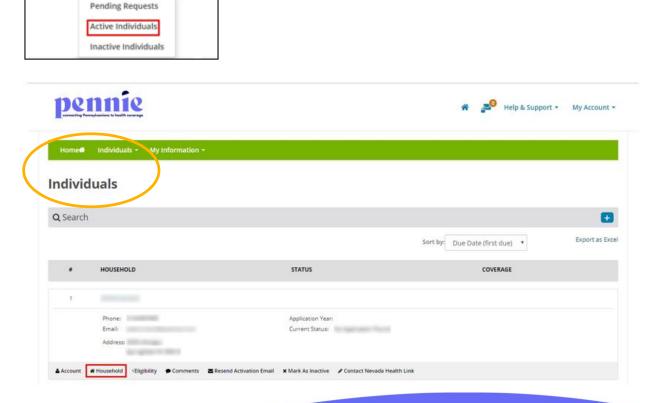
Under Actions – the broker can select to 'Accept' or 'Decline' the relationship request from the customer.





Individuals * My Information

Once Accepted, the new customers will show under the 'Active Individuals' (a.k.a. - the Brokers Book of Business).





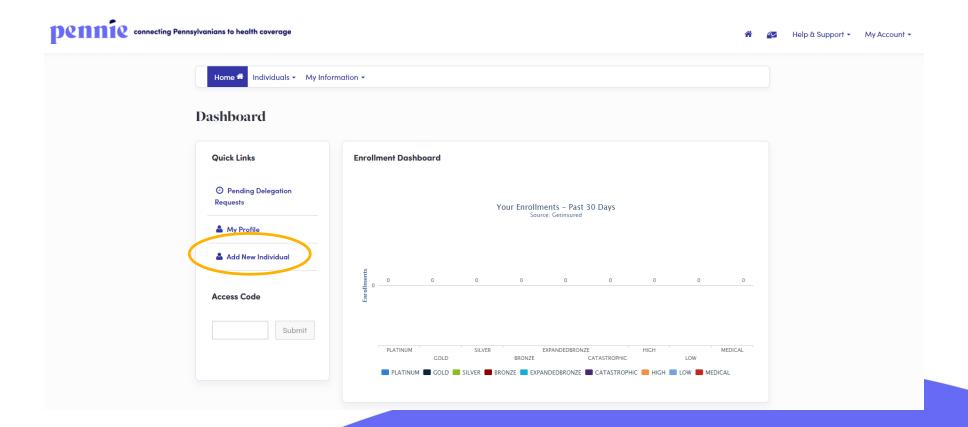
Assister Experience



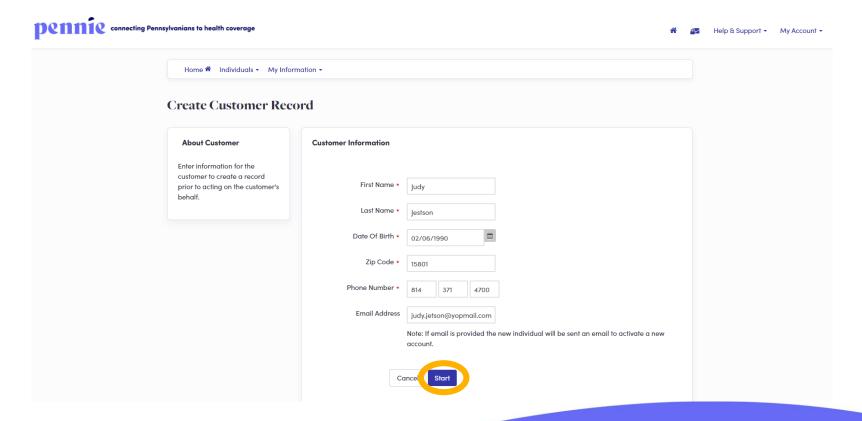
Assisters

<u>Location</u>
Digital Enrollment Event

Creating a new customer account is easy – Assister Clicks 'Add New Individual:'

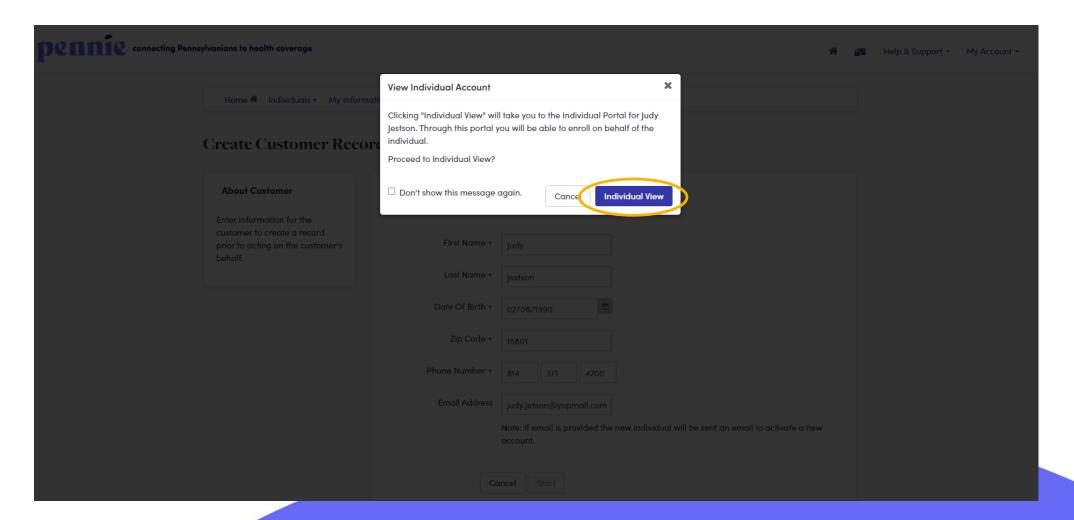


Assister enters customer information and clicks 'Start:'

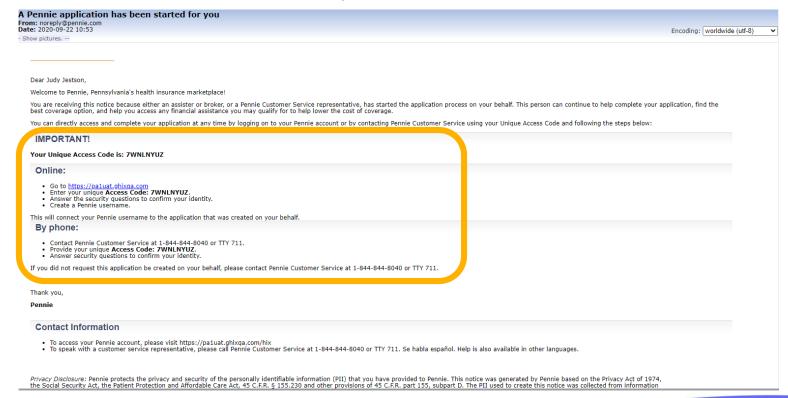




Assister can immediately view a customer's account and application in 'Individual View:'

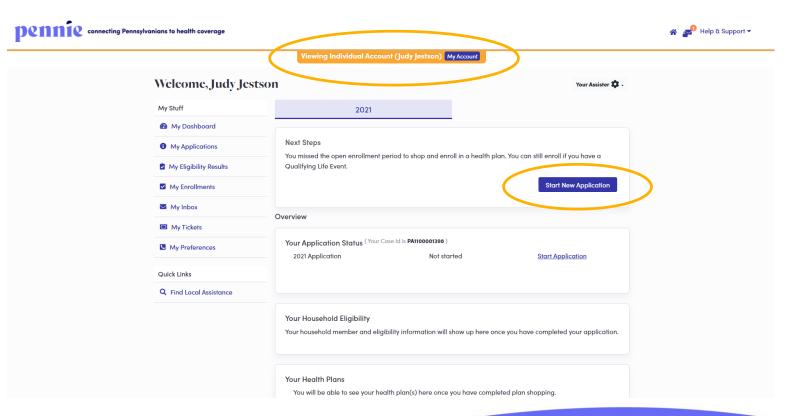


If the customer has email, they will receive an Account Creation notice:



The Assister now has direct access to the client's account and can help them 'Start New

Application:





Become a Pennie-Certified Assister – Seven Simple Steps

Applies at
Pennsylvania
Insurance
Department to
become a
registered PA
Assister.

Finger-printing & background check submitted to PID.

Assister applicant contacts
assisters@pennie.
com for review
and training
referral.

Assister completes Pennie Assister Training

Assister applicant provides PID Certificate of Completion

PID approves or denies application for Registered Assister.

Registered
Assister contacts
(717) 460-7307 or
assisters@pennie.
com to secure an
Assister Account
with Pennie.

These four steps can be done at the same time



Assisters Training – The Modules

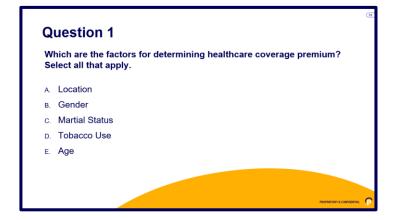
Pennie Assister Training Modules	
Module 1 – Affordable Care Act	Module 6 – Eligibility Process
Module 2 – Assister Description	Module 7 – Exchange Resources
Module 3 – Uninsured Demographics	Module 8 – Plan Options
Module 4 – Compliance Standards	Module 9 – Enrollment Support
Module 5 – Personally Identifiable Information	Module 10 – State Marketplace Training

Assisters Training - Lessons











Assisters Training – Exam & Certification

Pass Comprehensive Exam at 80% or Better.

Earn

Certificate of

Completion

Complete 10 Training Modules



Assisters

How we will report on Assisters

- 1. Enrollments by County
- 2. Enrollments by Events
- 3. Impact on number of insured
- 4. Demographics



ADDRESS

312-318 Market Street, Bowman Tower, Floor 3 Harrisburg, Pennsylvania 17101

WEB

pennie.com





Stakeholder Engagement

- Insurer
- Brokers
- Others

Insurers

EDI Technical Working Group

- Integration and reconciliation testing complete
- Detailed Q&A, upcoming production activity timelines
- Production EDI files begin Oct 21st

Service Coordination Working Group

- Customer service operational activities
- Call center roles, responsibilities, and handoffs
- Process for handling enrollment or coverage-related inquiries
 from customers and how we can coordinate to ensure seamless
 customer service experience

Insurer Policy Working Group

- Proposed broad-based exceptional circumstances SEP policy –
 feedback in process (for October Board Meeting)
- 2021 Plan Preview

2021 Plan Preview (Aug 20th – Sep 14th)

- Insurers validate how their plan information is displayed in the enrollment system by simulating customer plan shopping experience
- Additional time provided for validation of provider directory data upon request
- Require completion before renewal eligibility and autorenewals processed in October.
- All insurers have provided their formal approval in the system on plan display.
- Executed insurer agreements and notifications of intent to execute the form agreement are coming in on track.

Brokers

Pre-Registration

- 2,731 Producers Pre-Registered, 500+ are new to the marketplace
- Extended deadline to maximize pre-registrants
- Calls to those who had incomplete data

Broker Training

- PSI Training Vendor
- Launched 09/16 w/ communication to brokers
- Small administration fee paid to PSI, consistent with HealthCare.gov
- 11 Training Modules
- PA-specific materials
- Certificate of completion

Broker Engagement

- Broker Workgroup Meeting 9/11
- SEP Update
- Broker System Overview
- Adding FAQs for pennie.com
- Guidance for those who missed pre-registration

Other Stakeholders

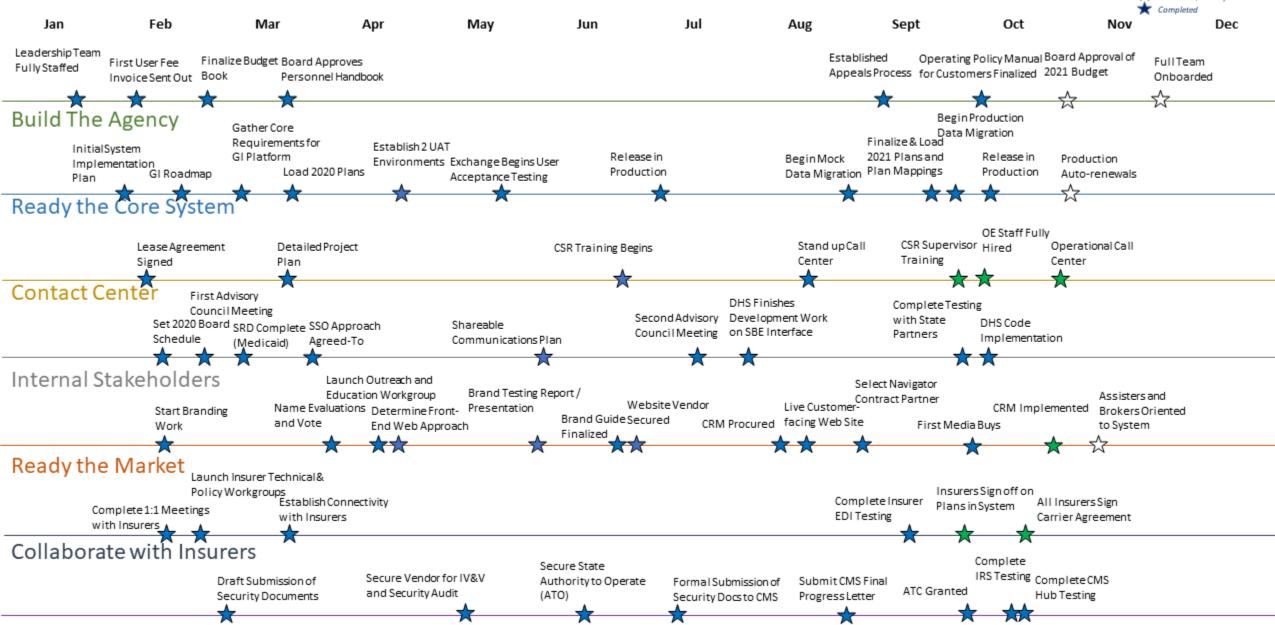
- Outreach & Education Workgroup met September 2.
- Advisory Council met on September 23.
- Continually in contact with fellow state agencies, other state-based marketplace partners, and exchange-focused advocacy groups
- Continually creating connections with municipalities, community and faith-based organizations and other external parties

Technology and Operations

- Stars on a String
- Call Center
- Technology

EXCHANGE AUTHORITY PROJECT MILESTONES





Call Center Update

CSR Staffing & Training

- Build out and scaling of CSR staffing on target towards
 200+ Pennie CSRs by 11/1
- Includes 30+ Pennsylvania residents
- 8/31 training class– 60 CSRs; 9/28 class 98+ CSRs

Interactive Response Unit (IVR)

- IVR call flows effective 11/1 testing complete, ready
- IVR call flows effective 10/9 10/31 finalized

Escalations & Handoff Processes

- Informal and formal complaint escalation processes defined
- Establishes clear path of accountability, succession, and resolution
- Call center roles, responsibilities, and handoffs
- Process for coordinating with insurers on handling enrollment or coverage-related inquiries to ensure seamless customer service experience

Frequently Asked Questions (FAQs)

Robust public-facing FAQs under development.

Tech Update

Insurer Connectivity Testing

- Reconciliation Testing All insurer entities have completed this round of testing, review meetings are in-flight to review the resulting reports.
- PayNow All insurers have signed off on PayNow testing or have communicated that they will postpone integrating with the service until 2021.
- <u>Provider Directory</u> All insurers have provided test files and all but one have sent production files.

September Release Progress

- UAT for this release began on 8/10 and is on track
- Medicaid AT Testing began on 8/3 and has been completed.

Federal Data Services Hub (FDSH) Testing

 All testing has been completed and final IV&V reporting has been delivered to CMS.

Communications and Outreach

Creative/Brand/Web Updates

- All awareness campaign creative assets (English and Spanish) will be in market starting 9/21
- Buys include point-of-purchase Out of Home, TV, Over the Top streaming, digital and terrestrial radio, paid search, YouTube pre-roll, Facebook, Twitter, Instagram, programmatic digital display
- Website continuing to populate FAQs on <u>help.pennie.com</u>, adding search functionality to <u>agency.pennie.com</u>

Outreach

- Working with Cognosante to finalize and Open Enrollment outreach and events schedule
- Continuing to build and strengthen relationships with state partners, municipalities, legislative offices and community groups

Media Relations and Communications

- Brand launch press conference scheduled for 9/22, media advisories being sent; release to be distributed on 9/22
- Continuing to build out our CRM and marketing automation tools, populate contacts, templates and journeys
- Social media platforms now live:
 - Facebook
 - Twitter
 - LinkedIn
- Continuing to finalize customer collateral, transcreate hightouch pieces into other languages

